

ITEM NO. 7a Supp  
DATE OF  
MEETING January 24, 2012

# Airline Realignment Program

Commission Briefing for Seattle-Tacoma International Airport

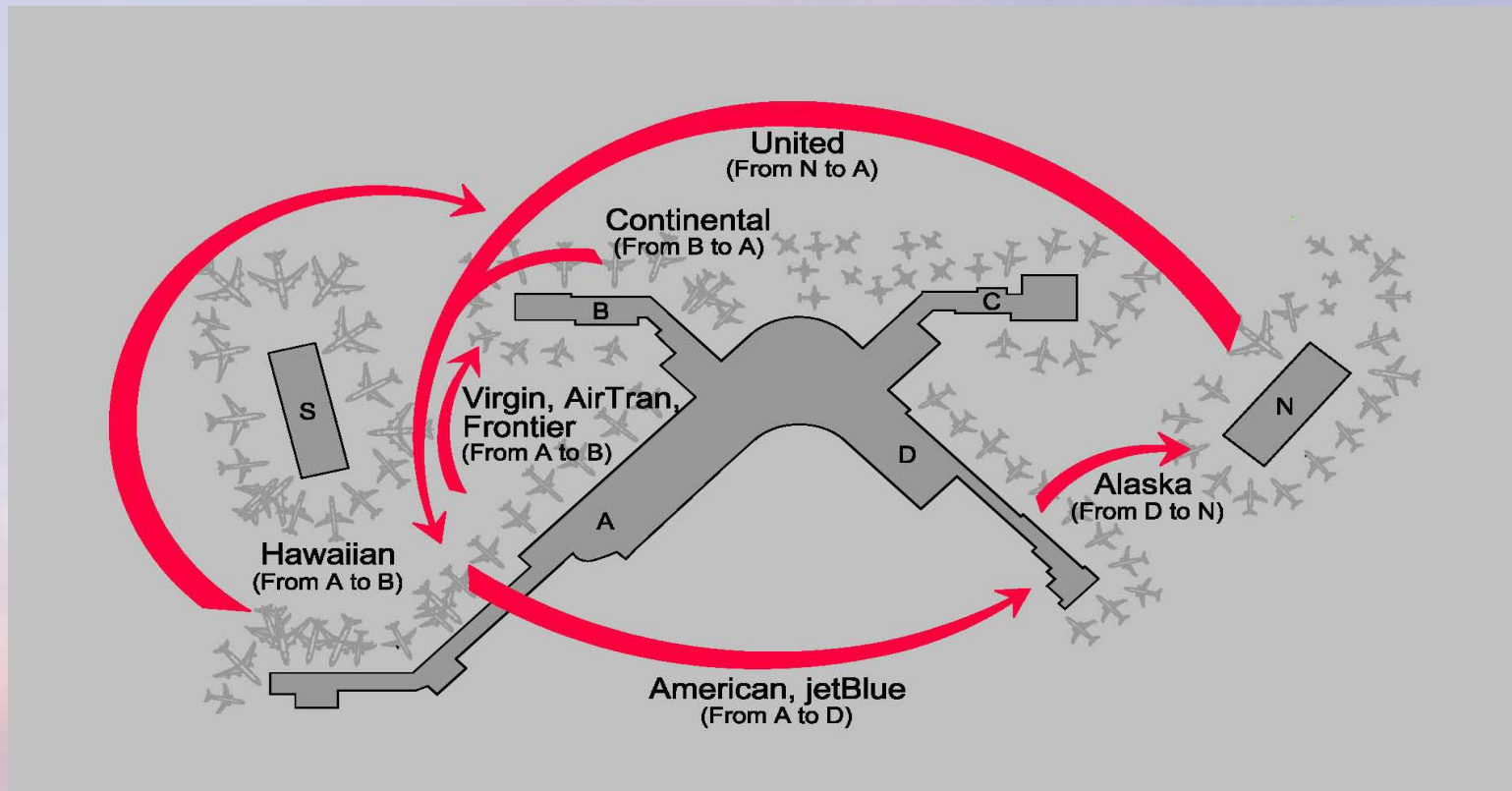


# Agenda

- Purpose
  - Airline Realignment Scope
  - Airline Move Schedule
  - Airline Realignment Estimated Costs
    - Realignment Capital Projects \$ 38.5 million
    - Expense Projects \$ 20-30 million
    - Linked Capital Projects \$ 120+ million
- Total Program: \$ 178.5+ million
- Related Projects
  - Cost Per Enplanement (CPE) Impacts

- Accommodate merged airlines
  - Delta/Northwest
  - Southwest/Air Tran
  - United/Continental
- Consolidate airline operations for greater efficiency
  - Alaska Air Group focus on North Satellite and Concourse C
- Balance facility utilization
  - Curbside
  - Main Terminal
  - Concourses and Gates
- Affected airlines
  - Air Tran, Frontier, jetBlue, Hawaiian, American, Virgin America, Continental, United, Alaska Air Group

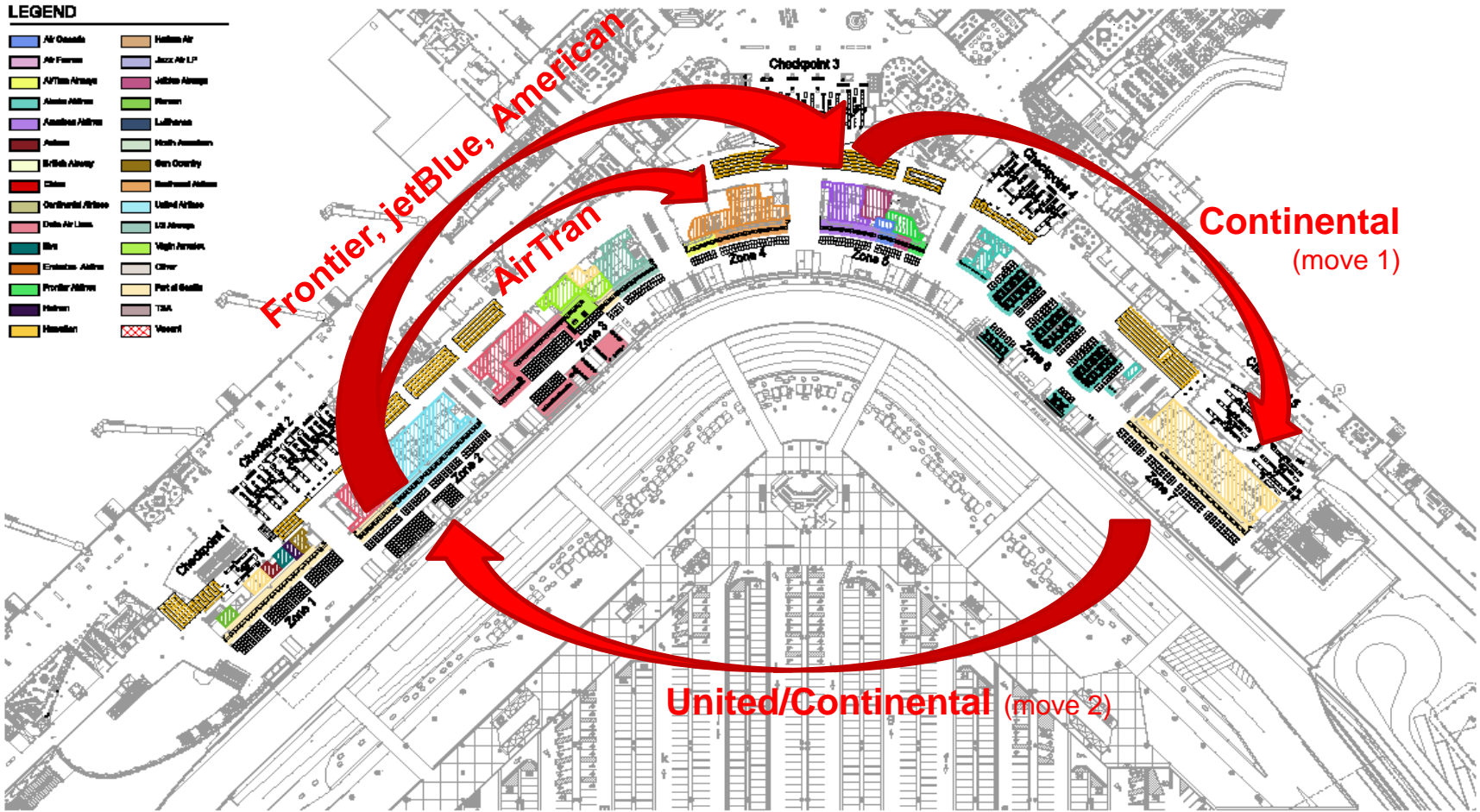
# Airline Realignment Gate Moves





# Airline Realignment Ticket Counter Moves

## LEGEND

Airline Gate Realignment  
Ticketing Lobby - Post Realignment



Port of Seattle Aviation Planning  
Seattle-Tacoma International Airport

Project: Terminal Development Strategy  
Date: Dec 2011

Version: Ticketing Lobby - Post Realignment

Scale	1" = 50'
North Arrow	
Revision	

# Tenant Improvement Phasing



# Airline Move Schedule

## Late 2011

- AirTran ticket counter and gate relocated

## Early 2012

- Continental ticket counter co-locates with United

## Early January 2013

- American, jetBlue, and Frontier relocate

## Mid January 2013

- Continental, Hawaiian, and Virgin gates relocate

## Late January 2013

- United gates and United/Continental ticket counter relocates
- North Satellite available for renovation

## March 2013

- United/Continental ticket offices relocate

# Airline Realignment Costs

## Capital

<u>Authorized Projects</u>	<u>Authorized Amt</u>	<u>Last Date Authorized</u>	<u>Remaining Amt to Auth</u>	<u>Est Date to Authorize</u>
Concourse D Common Use Exp'n	\$ 4,250,000	Jan-25-11	0	N/A
Passenger Loading Bridges	\$ 6,700,000	Feb-22-11	\$ 8,150,000	March 2012
Baggage Modifications	\$ 5,335,000	Dec-06-11	0	N/A
Exterior Gate Improvements	\$ 3,112,000	Jan-24-11	0	N/A
Airport Signage	\$ 238,000	Jun-14-11	\$ 408,000	July 2012
Misc. Building Improvements	\$ 1,721,000	Dec-06-11	\$ 6,201,000	June 2012
CUSE at Ticket Counters, Gates	\$ 484,000	Jan-24-11	\$ 1,887,000	June 2012
<b>Total:</b>	<b>\$21,840,000</b>		<b>Total: \$16,646,000</b>	

**Estimated Total of Capital Authorizations and Remaining to Authorize: \$ 38,486,000**

## Expense (Preliminary Estimate)

<u>Authorized Projects</u>	<u>Authorized Amt</u>	<u>Last Date Authorized</u>	<u>Remaining Amt to Auth</u>	<u>Est Date to Authorize</u>
Tenant Improvements	\$ 3,776,000	Dec-6-11	\$ 19,509,000	May 2012

**Estimated Total of Expense Authorizations and Remaining to Authorize: \$23,285,000**



# Related Projects

## Linked Capital Projects

North Satellite Improvements including Seismic, HVAC, club structure

Concourse C Improvements (escalators, stairs)

Rehabilitate baggage handling systems (north satellite, Concourse D)

North Checkpoint Reconfiguration (expansion/reconfiguration for efficiency)

Estimate increase from \$70+ million to \$120+ million based on Alaska's 11/9/11 estimate

## Future/Other Capital Projects

North Satellite Expansion

Ticket counter reconfigurations (Zone 1, 2, and 3)

Technology improvements

# Cost Per Enplanement (CPE) Impacts

<b>Terminal Realignment and Linked Project Costs</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Capital Expenditure	25,375	39,647	90,000	-
Rate Base costs:				
Capital	-	1,505	3,762	10,520
O&M	8,200	14,085		
Total	8,200	15,590	3,762	10,520
CPE impact	0.49	0.92	0.22	0.59

- Questions?